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### Carney Hospital - 3 Northeast

Acute Care

3 Northeast

Adult Medical / Surgical Combined 159 Hospital Licensed Beds

Date of Services Budgeted: FY 2012

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per Day:

24.69

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
	Day Shift								
RN	7am-3pm	8.00	5.00	5.00	5.00	5.00	5,00	5.00	5.00
Unlicensed Assistive Personnel	7am-3pm	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00

	Evening Shift								
RN	3pm-11pm	8.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Unlicensed Assistive Personnel	3pm-11pm	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00

am	8.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
		1900 P-WG						

Plan / Budgeted Direct WHPPD	7.00
(Worked Hours Per Patient Day)	7.09

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	7.09
Actual Worked Hours Per Patient Day	5.92
% Difference	-16,50%

Additional Care	Team Member	S	
Click here for Care Te	am Member de	finitions	
Skills	<u>S</u>	hift Covera	ge
	Day	Evening	Night
Unit Nurse Management	Х		
Staff Educator	Х		
Clinical Nurse Specialist			
Unit Clerical Support	Х	Х	
1:1 Patient Observer	Х	Х	Х
Admissions Nurse	Х	Х	
Patient Transport Team	Х	Х	

Additional Unit Information; Other Team Members: Interperter Services available 24/7

IV Therapy Team / Line Access	Х	Х	
Monitor Technician			
Rapid Response Team	Х	Х	Х
Respiratory Therapy Support	Х	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist	Х		
Licensed Social Services / Case Management	х		
Spiritual Services	Х		
Hospitalist / NP / PA	Х	Х	
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other	Х	Х	Х

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.





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Carney Hospital - 4SE

Acute Care

Behavioral Health - Adult 159 Hospital Licensed Beds

Menta

Date of Services Budgeted: FY 2012

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team  $% \left( 1\right) =\left( 1\right) \left( 1\right) \left($ depending upon the needs of each patient and the unit overall.

How to Read and Understand Staffing Plans

Average Number of Patients Per Day:

17.92

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat.	Sun
			Da	y Shift					
RN	7am-3pm	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Mental Health Counselor	7am-3pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

		Ever	ning Shi	ft				
3pm-11pm	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
3pm-11pm	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3,00
			3pm-11pm 8.00 3.00	3pm-11pm 8.00 3.00 3.00		3pm-11pm 8.00 3.00 3.00 3.00 3.00	3pm-11pm 8.00 3.00 3.00 3.00 3.00 3.00	3pm-11pm 8.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00

			Nig	ght Shift					
RN	11pm·7am	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
l Health Counselor	11pm-7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

Plan / Budgeted Direct WHPPD	( 22
(Worked Hours Per Patient Day)	6.22

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	6.22
Actual Worked Hours Per Patient Day	5.33
% Difference	-14,31%
Click hara for more informati	2.4

Additional Unit Information:

Other Team Members:

Additional Care	Team Member	S			
Click here for Care Tea	am Member de	finitions			
Skills	SI	Shift Coverage			
	Day	Evening	Night		
Unit Nurse Management	X				
Staff Educator	X				
Clinical Nurse Specialist	Х				
Unit Clerical Support	Х	Х			
1:1 Patient Observer	Х	Х	Х		
Admissions Nurse	10				
Patient Transport Team	Х	Х			

IV Therapy Team / Line Access	X		
Monitor Technician			
Rapid Response Team	Х	Х	χ
Respiratory Therapy Support	Х	Х	Х
Nutritionist	χ		
Rehab Activities (OT, PT, Speech)	Χ		
Clinical Pharmacist	Х		
Licensed Social Services / Case Management	Х		
Spiritual Services	Х		
Hospitalist / NP / PA	Х		
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist	Х	Х	
Intern / Resident	Х		
Other	X	Х	Х

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

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## Carney Hospital - 4SW

Acute Care

Behavioral Health - Adult - Geriatrics

159 Hospital Licensed Beds

Date of Services Budgeted: FY 2012

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 14.00 Day:

	Number of Staff								
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
	Day Shift								
RN	7am-3pm	8.00	3.00	3.00	3.00	3.00	3,00	3.00	3.00
Mental Health Counselor	7am-3pm	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Unlicensed Assistive Personnel	7am-3pm	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
	I	l	1	1	I	1 1			

RN
Mental Health Counselor
Unlicensed Assistive Personnel

	Evening Shift							
3pm-11pm	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
3pm-11pm	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
3pm-11pm	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00

RN	
Mental Health Counseld	or
Unlicensed Assistive Perso	nnel

		Nig	ght Shift					
11pm-7am	8.00	1,00	1.00	1.00	1.00	1,00	1.00	1,00
11pm-7am	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
11pm-7am	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00

(Worked Hours Per Patient Day)	7,37
Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	7,39

Plan / Budgeted Direct WHPPD

(Worked Hours Per Patient Day)	7.39
Actual Worked Hours Per Patient Day	6.45
% Difference	-12.72%
Click here for more information	on

Additional Care	Team Member	`S			
Click here for Care Te	am Member de	finitions			
Skitts	. <u>S</u>	Shift Coverage			
	Day	Evening	Night		
Unit Nurse Management	Х				
Staff Educator	Х				
Clinical Nurse Specialist	Х				
Unit Clerical Support	Х	Х			

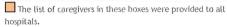
Additional Unit Information:

Other Team Members: Interperter Services available 24/7

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1:1 Patient Observer	×	X	X
Admissions Nurse			
Patient Transport Team	Х	Х	
IV Therapy Team / Line Access	Х		
Monitor Technician			
Rapid Response Team	Х	Х	Х
Respiratory Therapy Support	Х	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist	Х		
Licensed Social Services / Case Management	Х		
Spiritual Services	Х		
Hospitalist / NP / PA	X		
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist	X	Х	
Intern / Resident			
Other	Χ	Χ	Х

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.





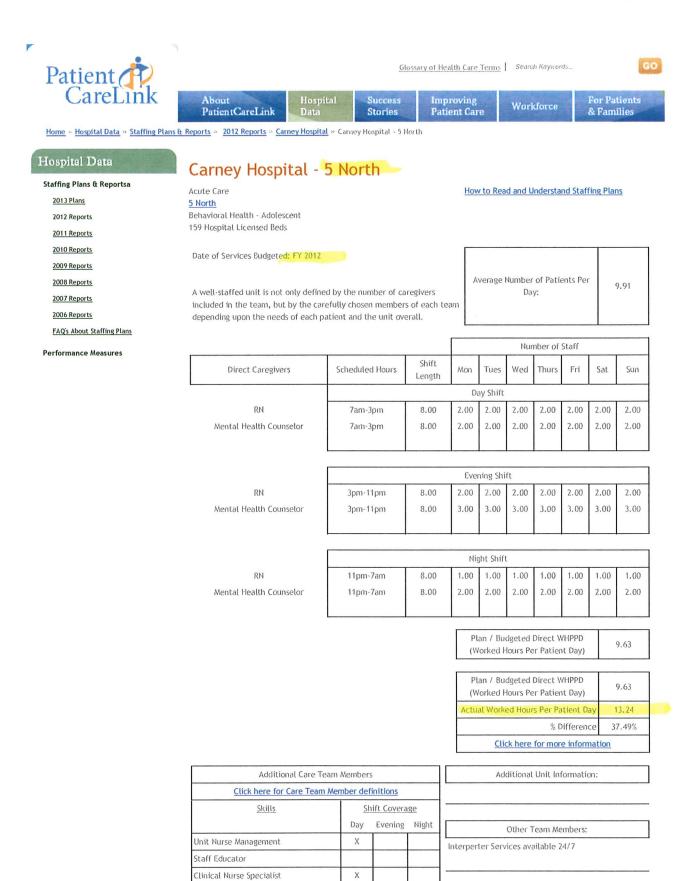


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Χ

Χ

Х

Χ

Unit Clerical Support 1:1 Patient Observer

Admissions Nurse
Patient Transport Team

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Х		
Х	Х	Χ
Х	Χ	Х
Х		
Х		
Х		
Х		
Х		
Х		
Х	Χ	
Х		
Х	Х	Х
	x x x x x x x x x x x x x x x x x x x	x x x x x x x x x x x x x x x x x x x

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

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### Carney Hospital - 5 South

Acute Care

5 South

Adult & Pediatric Medical / Surgical Combined

159 Hospital Licensed Beds

Date of Services Budgeted: FY 2012

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 19.50 Day:

How to Read and Understand Staffing Plans

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
	Day Shift								
RN	7am-3pm	8.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Unlicensed Assistive Personnel	7am-3pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
			l						

Evening Shift								
3pm-11pm	8.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
3pm-11pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
		100	3pm-11pm 8.00 4.00	3pm-11pm 8.00 4.00 4.00	3pm-11pm 8.00 4.00 4.00 4.00	3pm-11pm 8.00 4.00 4.00 4.00 4.00	3pm-11pm 8.00 4.00 4.00 4.00 4.00 4.00	3pm-11pm 8.00 4.00 4.00 4.00 4.00 4.00 4.00 4.00

RN	11pm-7am	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Unlicensed Assistive Personnel	11pm-7am	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00

(Worked Hours Per Patient Day)	0.55
Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	6.53
Actual Worked Hours Per Patient Day	6.16
% Difference	-5.67%

Click here for more information

6.53

Plan / Budgeted Direct WHPPD

Additional Care	Additional Care Team Members						
Click here for Care Tea	am Member de	finitions					
Skills	<u>SI</u>	nift Cover	age				
	Day	Evening	Night	Other Team Members:			
Unit Nurse Management	X			Interperter Services available 24/7			
Staff Educator	X						
Clinical Nurse Specialist							
Unit Clerical Support	Х	Х		1			

X

er Team Members: available 24/7

1:1 Patient Observer

Admissions Nurse Patient Transport Team PatientCareLink Page 2 of 2

IV Therapy Team / Line Access	X	Χ	
Monitor Technician			
Rapid Response Team	Х	Х	Х
Respiratory Therapy Support	Х	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist	Х		
Licensed Social Services / Case Management	Х		
Spiritual Services	Х		
Hospitalist / NP / PA	Х	Х	
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other	Х	Х	Χ

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

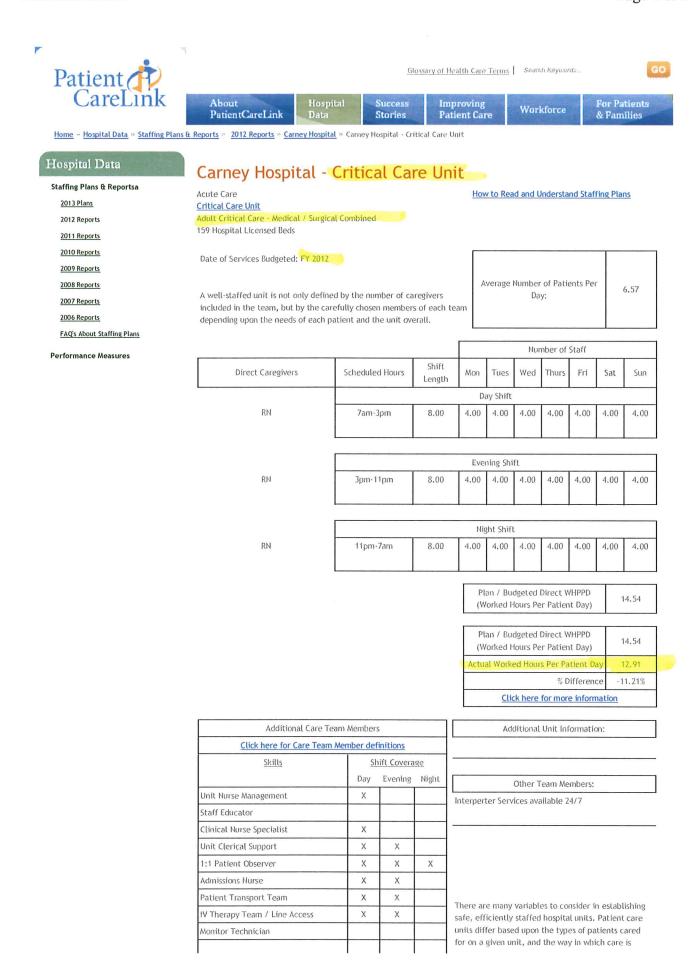
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Rapid Response Team	X	X	Х
Respiratory Therapy Support	Х	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist	Х		
Licensed Social Services / Case Management	Х		
Spiritual Services	Х		
Hospitalist / NP / PA	X		
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other	X	Х	Х

organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

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### Carney Hospital - 3 Northeast

Acute Care

3 Northeast

Adult Medical / Surgical Combined 159 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per Day: 25.48

How to Read and Understand Staffing Plans

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Frí	Sat	Sun
	Day Shift								
RN	7am-3pm	8.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Unticensed Assistive Personnel	7am-3pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

	Evening Shift								
RN	3pm-11pm	8.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Unlicensed Assistive Personnel	3pm-11pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

			Nig	ght Shift	t				
RN	11pm-7am	8.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
nlicensed Assistive Personnel	11pm-7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

Plan / Budgeted Direct WHPPD	
(Worked Hours Per Patient Day)	7.20

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	7.20
Actual Worked Hours Per Patient Day	7.29
% Difference	1.25%

Additional Care Te	am Member	S	
Click here for Care Team	Member de	finitions	
Skills	SI	nift Covera	ge
	Day	Evening	Night
Unit Nurse Management	Х		
Staff Educator	Х		
Clinical Nurse Specialist			
Unit Clerical Support	Х	Х	
1;1 Patient Observer	Х	Х	Χ
Admissions Nurse	Х	Х	
Patient Transport Team	Х	Х	
IV Therapy Team / Line Access	Х	Х	

Additional Unit Information:

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit

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Monitor Technician			
Rapid Response Team	Х	Х	Х
Respiratory Therapy Support	Х	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist	Х		
Licensed Social Services / Case Management	Х		
Spiritual Services	Х		
Hospitalist / NP / PA	Х		
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

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17,53

3.00

2.00

3.00

3.00

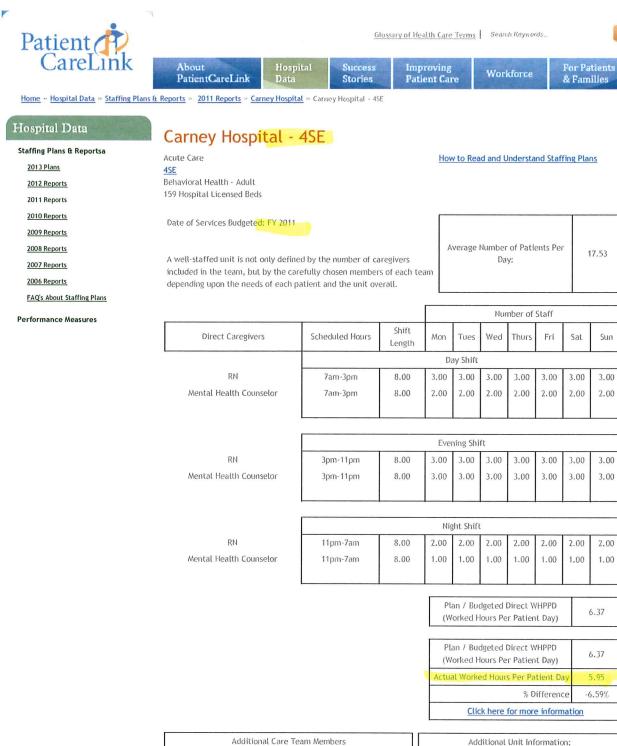
2.00

1.00

6.37

6.37

-6.59%



Additional Care	Team Member	S			
Click here for Care Tea	am Member de	finitions			
Skills Shift Coverage					
	Day	Evening	Night		
Unit Nurse Management	X				
Staff Educator	Х				
Clinical Nurse Specialist	Х				
Unit Clerical Support	Х	Х			
1:1 Patient Observer	Х	Χ	Х		
Admissions Nurse					
Patient Transport Team	Х	Х	Х		

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and

IV Therapy Team / Line Access	Х		
Monitor Technician			
Rapid Response Team	Х	Х	Х
Respiratory Therapy Support	X	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist	Х		
Licensed Social Services / Case Management	Х		
Spiritual Services	Х		
Hospitalist / NP / PA	X		
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist	Х	Χ	
Intern / Resident	Х		
Other			

The list of caregivers in these boxes were provided to all

experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.





hospitals.

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### Carney Hospital - 4SW

Acute Care

4SW

Behavioral Health - Adult - Geriatrics

159 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per Day:	14.03

	Number of Staff					Staff			
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
	Day Shift								
RN/LPN	7am-3pm	8.00	3.00	3.00	3.00	3.00	3,00	3.00	3.00
Unlicensed Assistive Personnel	7am-3pm	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Mental Health Counselor	7am-3pm	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
							500.55000		

RN
Unlicensed Assistive Personnel
Mental Health Counselor

200 11nm	0.00		ning Shi		2.00	2.00	2.00	2
3pm-11pm	8,00	3.00	3.00	3.00	3.00	3.00	3.00	3.
3pm-11pm	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.
3pm-11pm	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.

RN
Unlicensed Assistive Personnel
Mental Health Counselor

		Nig	ght Shift					
11pm·7am	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
11pm-7am	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
11pm-7am	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00

7 20
7.39

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	7.39
Actual Worked Hours Per Patient Day	7.23
% Difference	-2.17%

Additional Care	Team Member	S	
Click here for Care Te	am Member de	finitions	
Skills	<u>S</u>	hift Covera	ge
	Day	Evening	Night
Unit Nurse Management	X		
Staff Educator	Х		
Clinical Nurse Specialist	Х		
Unit Clerical Support	Х	Х	
1:1 Patient Observer	Х	Х	Χ

Additional Unit Information:

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared

Admissions Nurse			1
Patient Transport Team	Х	Χ	Х
IV Therapy Team / Line Access	Х		
Monitor Technician			
Rapid Response Team	Х	Χ	Х
Respiratory Therapy Support	Х	X	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist	Х		
Licensed Social Services / Case Management	Х		
Spiritual Services	Х		
Hospitalist / NP / PA	Х		
Intensivist / Neonatologist	Х		
Nursing Student	Х	Х	
Recreation / Milieu Therapist	Х	Х	
Intern / Resident			
Other			

for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

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The list of caregivers in these boxes were provided to all hospitals.





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### Carney Hospital - 5 North

cute Care

5 North

Behavioral Health - Adolescent 159 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 12.27

			Number of Staff						
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			Da	ay Shift					
RN	7am-3pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Mental Health Counselor	7am-3pm	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00

		Evening Shift							
RN	3pm-11pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Mental Health Counselor	3pm-11pm	8.00	3.00	3.00	3.00	3.00	3,00	3.00	3.00

	Night Shift								
RN	11pm-7am	8.00	1.00	1,00	1.00	1.00	1.00	1.00	1.00
Mental Health Counselor	11pm-7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

Plan / Budgeted Direct WHPPD	0.45
(Worked Hours Per Patient Day)	8.45

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	8.45
Actual Worked Hours Per Patient Day	9.64
% Difference	14.08%
Click here for more information	on

Additional Care	Team Member	S	
Click here for Care Te	am Member de	finitions	
Skills	SI	nift Covera	ge
	Day	Evening	Night
Unit Nurse Management	X		
Staff Educator			
Clinical Nurse Specialist	Х		
Unit Clerical Support	Х		
1:1 Patient Observer	Х	Х	Х
Admissions Nurse			
Patient Transport Team	Х	Х	Χ

Additional Unit Information:

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and

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IV Therapy Team / Line Access	Х		
Monitor Technician			
Rapid Response Team	Х	Х	Χ
Respiratory Therapy Support	Х	Х	Х
Nutritionist	χ		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist	Х		
Licensed Social Services / Case Management	Х		
Spiritual Services	Χ		
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist	Х	χ	
Intern / Resident	Х		
Other			

The list of caregivers in these boxes were provided to all

experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.





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## Carney Hospital - 5 South

### Acute Care

5 South Adult & Pediatric Medical / Surgical Combined

159 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per	20.06
Day;	

			Number of Staff						
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat.	Sun
		Day Shift							
RN	7am-3pm	8.00	5.00	5.00	5.00	5.00	5.00	4.00	4.00
Unlicensed Assistive Personnel	7am-3pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

			Ever	ning Shi	ft				
RN	3pm-11pm	8.00	5.00	5.00	5.00	5.00	5.00	4.00	4.00
Unlicensed Assistive Personnel	3pm-11pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
							1		

			Nig	tht Shift	g				
RN	11pm-7am	8.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Unlicensed Assistive Personnel	11pm-7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

Plan / Budgeted Direct WHPPD	7 77
(Worked Hours Per Patient Day)	7.73

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	7.73
Actual Worked Hours Per Patient Day	7.81
% Difference	1.03%

Additional Care Te	am Member	S	
Click here for Care Team	Member de	finitions	
Skills	SI	nift Covera	ge
	Day	Evening	Night.
Unit Nurse Management	Х		
Staff Educator	Х		
Clinical Nurse Specialist			
Unit Clerical Support	Х	Х	
1:1 Patient Observer	Х	Х	Х
Admissions Nurse	Х	Х	
Patient Transport Team	Х	Х	Χ
IV Therapy Team / Line Access	Х	Х	

Additional Unit Information:

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit

Monitor Technician			
Rapid Response Team	Х	Х	Х
Respiratory Therapy Support	Х	Χ	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist	Х		
Licensed Social Services / Case Management	Х		
Spiritual Services	Х		
Hospitalist / NP / PA	Х	Х	
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milleu Therapist			
Intern / Resident	Х		Х
Other			

staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

The list of caregivers in these boxes were provided to all hospitals.





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### Carney Hospital - Critical Care Unit

Acute Care

<u>Critical Care Unit</u> Adult Critical Care · Medical / Surgical Combined

159 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

RN

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per	11.06
Day:	

				Nur	nber of	Staff		
Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Frí	Sat	Sun
Day Shift								
7am-3pm	8.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
		Scheduled Hours Length	Scheduled Hours Length Mon Do	Scheduled Hours Length Mon Tues  Day Shift	Scheduled Hours Shift Length Mon Tues Wed  Day Shift	Scheduled Hours Shift Length Mon Tues Wed Thurs  Day Shift	Scheduled Hours Length Mon Tues Wed Thurs Fri  Day Shift	Scheduled Hours Shift Length Mon Tues Wed Thurs Fri Sat  Day Shift

		Eve	ning Shi	ft				
3pm-11pm	8.00	7.00	7.00	7.00	7.00	7.00	7.00	7.0

			Nig	ght Shift					
RN	11pm-7am	8.00	6.00	6.00	7.00	7.00	7.00	6.00	6.00

Plan / Budgeted Direct WHPPD	
(Worked Hours Per Patient Day)	14.74

14 74	Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)
t Day 13.76	Actual Worked Hours Per Patient Day
rence -6.65%	% Difference

am Member	S		
Member de	finitions		
SI	Shift Coverage		
Day	Evening	Night	
X			
Х			
Х	Х		
X	Х	X	
Х	Х		
Х	Х	Х	
Х	Х		
	Member de Sil Day X X X X X X	Member definitions  Shift Covera Day Evening X  X  X  X  X  X  X  X  X  X  X  X  X	

Additional Unit Information:

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to

Rapid Response Team	X	Х	Х
Respiratory Therapy Support	Х	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist	Х		
Licensed Social Services / Case Management	Х		
Spiritual Services	Х		
Hospitalist / NP / PA			
Intensivist / Neonatologist	Х		
Nursing Student	Х	Х	
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

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# Carney Hospital - 3 Northeast

3 Northeast

Adult Medical / Surgical Combined 159 Hospital Licensed Beds

Date of Services Reported: FY 2010

Average Number of Patients Per 26.42 Day:

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					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			D	ay Shift					
RN	7am-3pm	8.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Unlicensed Assistive Personnel	7am-3pm	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
RN Unlicensed Assistive Personnel					10.5	2 0 0		0.505	1 100

×	Evening Shift								
RN	3pm-11pm	8.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Unlicensed Assistive Personnel	3pm-11pm	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00

			Nig	ght Shif	t				
RN	11pm-7am	8.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Unlicensed Assistive Personnel	11pm-7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	8.15
Actual Worked Hours Per Patient Day	7.77
% Difference	-4.66%

Additional Care Tea	m Member	S	
Click here for Care Team N	lember det	finitions	
Skills	SI	nift Covera	ge
	Day	Evening	Night
Unit Nurse Management	×		
Staff Educator	Х		
Clinical Nurse Specialist			
Unit Clerical Support	Х	Χ	
1:1 Patient Observer	Х	Х	Х
Admissions Nurse	Х	Х	
Patient Transport Team	Х	Х	Х
IV Therapy Team / Line Access	Х	Χ	
Monitor Technician			
Rapid Response Team	Х	Х	Х
Respiratory Therapy Support	Х	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	Х		

nging to include the capa toring for the medical-sui ng it.	

Additional Unit Information:

Clinical Pharmacist	X		
Licensed Social Services / Case Management	х		
Spiritual Services	Х		
Hospitalist / NP / PA	Х		
Intensivist / Neonatologist			
Nursing Student	Х		
Recreation / Milieu Therapist			
Intern / Resident	X	Х	Х
Other			

The list of caregivers in these boxes were provided to all hospitals.

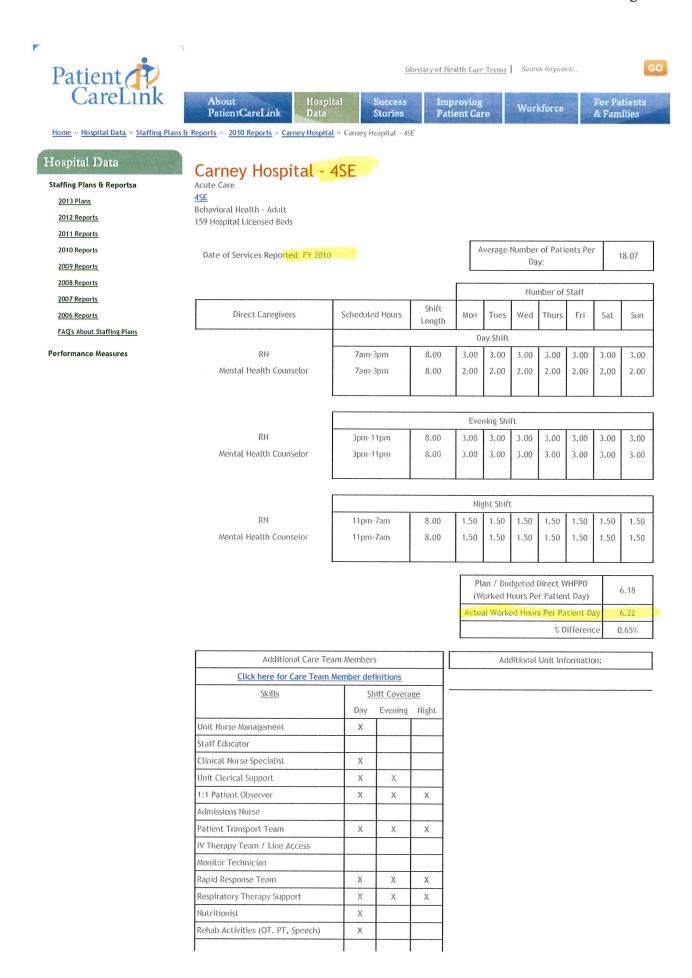




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Clinical Pharmacist	X		
Licensed Social Services / Case Management	х		
Spiritual Services	Х		
Hospitalist / NP / PA	Х	Х	
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist	Х		
Intern / Resident			Х
Other			

The list of caregivers in these boxes were provided to all hospitals.

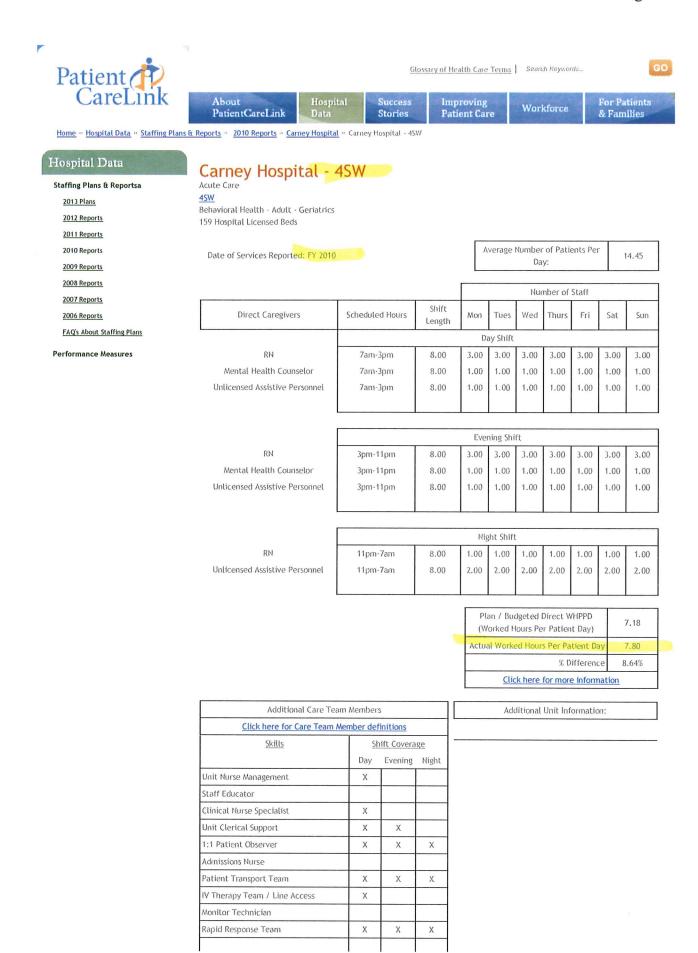




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Respiratory Therapy Support	X	Х	Х
Nutritionist	Χ		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist	Х		
Licensed Social Services / Case Management	Х		
Spiritual Services	Х		
Hospitalist / NP / PA	Х	Х	
Intensivist / Neonatologist			
Nursing Student	Х	Χ	
Recreation / Milieu Therapist	Х	Χ	
Intern / Resident			Х
Other			
Other			

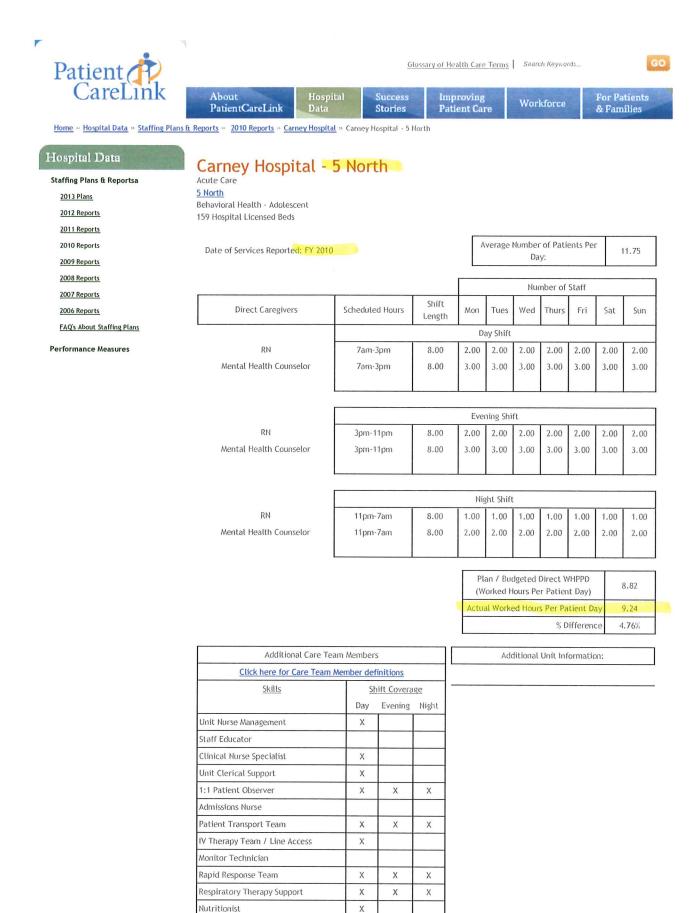
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χ

Rehab Activities (OT, PT, Speech)

Clinical Pharmacist	X	1	1
Licensed Social Services / Case Management	х		
Spiritual Services	Х		
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student	Х		
Recreation / Milieu Therapist	Х		
Intern / Resident	Х	Х	Х
Other			

The list of caregivers in these boxes were provided to all hospitals.





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### Carney Hospital - 5 South

5 South

Adult & Pediatric Medical / Surgical Combined 159 Hospital Licensed Beds

Date of Services Reported: FY 2010

Average Number of Patients Per

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
	Day Shift								
RN	7am-3pm	8.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Unlicensed Assistive Personnel	7am-3pm	8.00	2.50	2.50	2.50	2.50	2.50	2.50	2.50

Evening Shift								
11pm	8.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
11pm	8.00	2.50	2.50	2.50	2.50	2.50	2.50	2.50
	11pm 11pm	,		,			, la	

	Night Shift								
RN	11pm-7am	8.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Unlicensed Assistive Personnel	11pm-7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	7.68
Actual Worked Hours Per Patient Day	7.94
% Difference	3.39%

Click here for Care Team N	lember de	finitions				
Skills	Shift Coverage					
	Day	Evening	Night			
Unit Nurse Management	Х					
Staff Educator	Х					
Clinical Nurse Specialist						
Unit Clerical Support	Х	Х				
1:1 Patient Observer	Х		Χ			
Admissions Nurse	Х	Х				
Patient Transport Team	Х	Х	Χ			
IV Therapy Team / Line Access	Х					
Monitor Technician						
Rapid Response Team	Х	Х	Χ			
Respiratory Therapy Support	Х	Х	X			
Nutritionist	Х					
Rehab Activities (OT, PT, Speech)	Х					

Additional Unit Information:

This unit is changing by adding telemetry capacity to the unit.

Clinical Pharmacist	X		
Licensed Social Services / Case Management	х		
Spiritual Services	Х	Х	
Hospitalist / NP / PA	X		
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist			
Intem / Resident	Х	Х	Х
Other			

The list of caregivers in these boxes were provided to all hospitals.

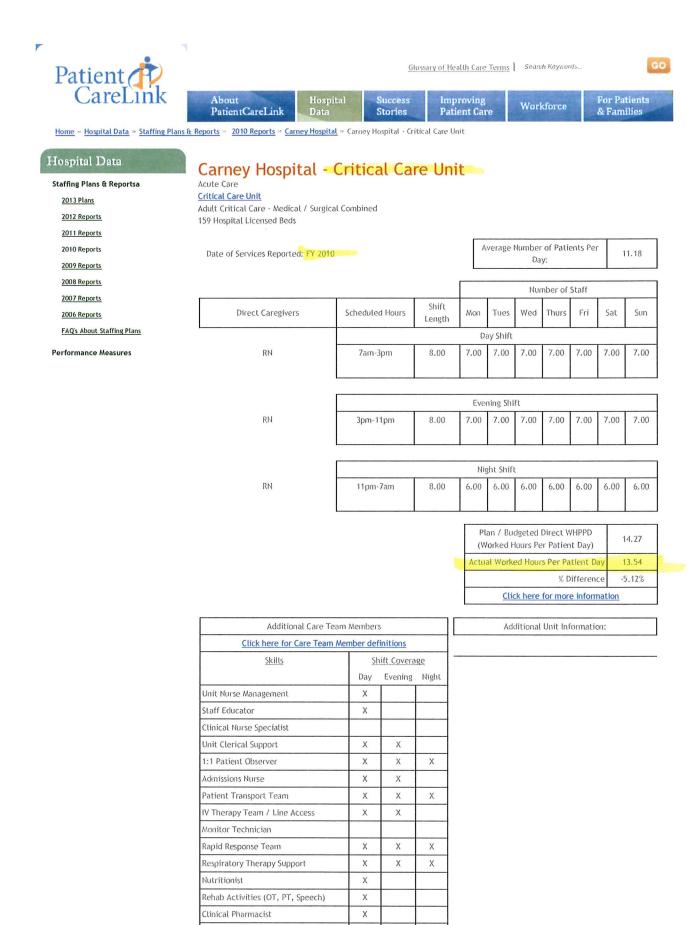




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Licensed Social Services / Case

Management

Spiritual Services	X		
Hospitalist / NP / PA			
Intensivist / Neonatologist	Х	Х	Х
Nursing Student	Х	Х	Х
Recreation / Milieu Therapist			
Intern / Resident	Х	Χ	Х
Other			

The list of caregivers in these boxes were provided to all hospitals.

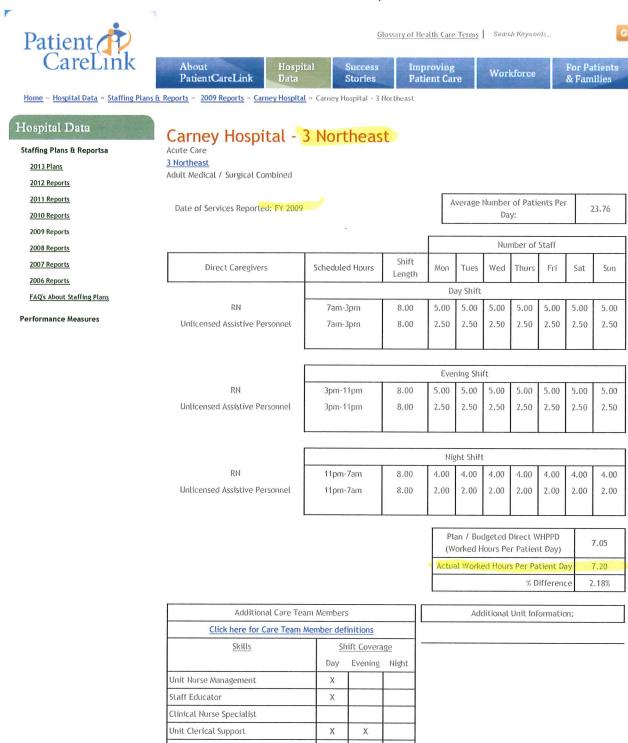




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2009



Additional Care real	in wember	5			
Click here for Care Team N	lember de	finitions			
Skills	SI	Shift Coverage			
	Day	Evening	Night		
Unit Nurse Management	Х				
Staff Educator	Х				
Clinical Nurse Specialist					
Unit Clerical Support	Х	Х			
1:1 Patient Observer	Х	Х	Х		
Admissions Nurse	Х				
Patient Transport Team	Х	Х	Х		
IV Therapy Team / Line Access	Х	Х			
Monitor Technician					
Rapid Response Team	Х	Х	Х		
Respiratory Therapy Support	Х	Х	Х		
Nutritionist	Х				
Rehab Activities (OT, PT, Speech)	Х				
Clinical Pharmacist	Х				

Licensed Social Services / Case Management	X		
Spiritual Services			
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

The list of caregivers in these boxes were provided to all hospitals.



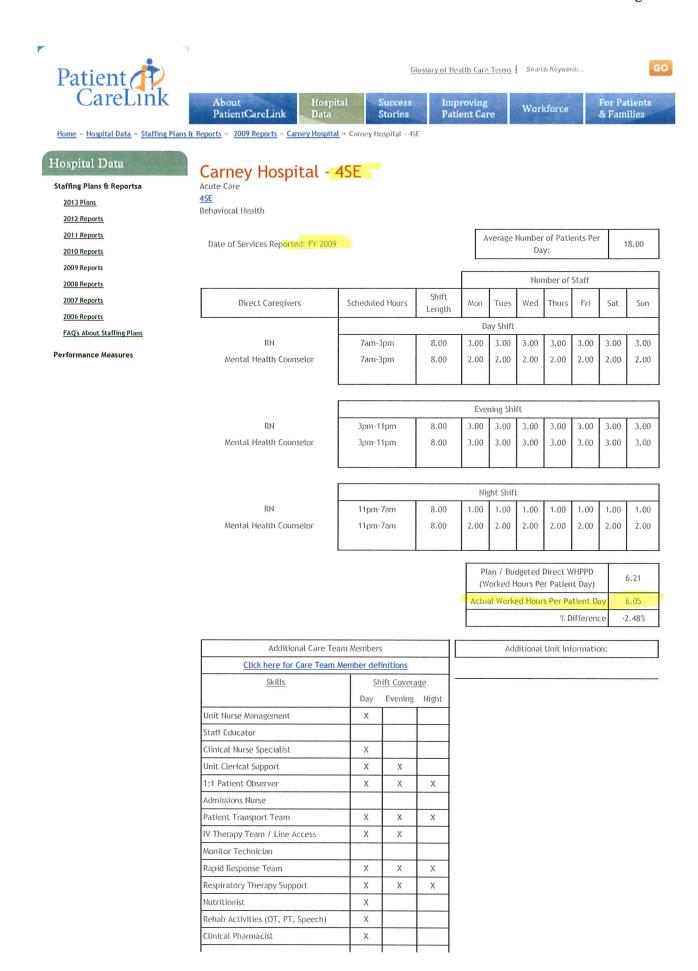


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Licensed Social Services / Case Management	Х	
Spiritual Services	Х	
Hospitalist / NP / PA	Х	
Intensivist / Neonatologist		
Nursing Student	Х	
Recreation / Milieu Therapist	Х	
Intern / Resident		Х
Other		

The list of caregivers in these boxes were provided to all hospitals.

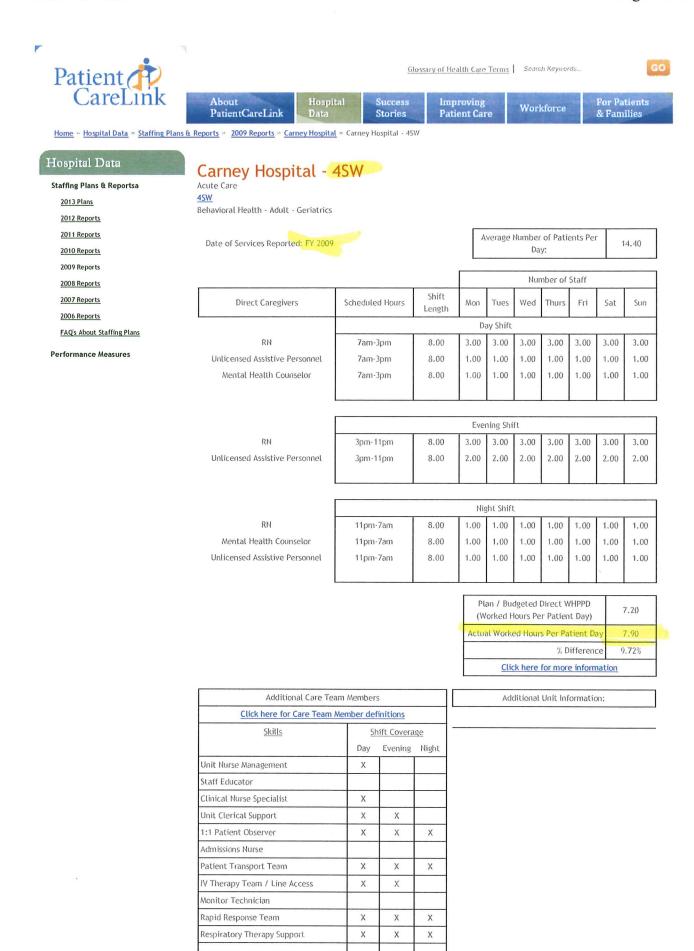




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Nutritionist	X		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist	Х		
Licensed Social Services / Case Management	Х		
Spiritual Services	X		
Hospitalist / NP / PA	Х		
Intensivist / Neonatologist			
Nursing Student	Х	X	
Recreation / Milieu Therapist	Х		
Intern / Resident			Х
Other			

The list of caregivers in these boxes were provided to all hospitals.





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# Carney Hospital - 5 North

5 North

Behavioral Health - Adolescent

Date of Services Reported: FY 2009

Average Number of Patients Per 12.60 Day:

					Nur	mber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			Da	ay Shift					
RN	7am-3pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Mental Health Counselor	7am-3pm	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00

			Ever	ning Shi	ft				
RN	3pm-11pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Mental Health Counselor	3pm-11pm	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00

	Night Shift								
RN	11pm-7am	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Mental Health Counselor	11pm-7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

8.23
9.14
11.04%

Additional Care Tear	m Member	S			
Click here for Care Team N	lember de	finitions			
<u>Skills</u>	Shift Coverage				
	Day Evening Ni				
Unit Nurse Management	Х				
Staff Educator					
Clinical Nurse Specialist	Х				
Unit Clerical Support	Х				
1:1 Patient Observer	Х	Х	Χ		
Admissions Nurse					
Patient Transport Team	Х	Х	Х		
IV Therapy Team / Line Access	Х	Х			
Monitor Technician					
Rapid Response Team	Х	Х	Х		
Respiratory Therapy Support	Х	Х	Х		
Nutritionist	Х				
Rehab Activities (OT, PT, Speech)	χ				

Additional Unit Information:

core staffing requirements exist

Clinical Pharmacist	X	
Licensed Social Services / Case Management	Х	
Spiritual Services	Х	
Hospitalist / NP / PA		Х
Intensivist / Neonatologist		Х
Nursing Student	Х	
Recreation / Milieu Therapist	Х	
Intern / Resident	Х	
Other		

The list of caregivers in these boxes were provided to all hospitals.





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# Carney Hospital - 5 South

5 South

Adult & Pediatric Medical / Surgical Combined

Date of Services Reported: FY 2009

Average Number of Patients Per 22,41

			Number of Staff						
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
	Day Shift								
RN	7am-3pm	8.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Unlicensed Assistive Personnel	7am-3pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

Unlicensed Assistive Personnel RN

Evening Shift								
3pm-11pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
3pm-11pm	8.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00

RN Unlicensed Assistive Personnel

		Nig	ght Shif	t				
11pm-7am	8.00	4.00	4.00	4.00	4.00	4.00	3.00	3.00
11pm-7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	7.02
Actual Worked Hours Per Patient Day	7.83
% Difference	11.60%
Click here for more information	on

Additional Care Tea	m Member	S				
Click here for Care Team N	lember de	finitions				
Skills	Shift Coverage					
	Day	Evening	Night			
Unit Nurse Management	Χ					
Staff Educator	Х					
Clinical Nurse Specialist						
Unit Clerical Support	Х	Х				
1:1 Patient Observer	Х	Х	Х			
Admissions Nurse	Х					
Patient Transport Team	Х	Х	Х			
IV Therapy Team / Line Access	Х	Х				
Monitor Technician						
Rapid Response Team	Х	Х	Х			
Respiratory Therapy Support	Х	Х	Х			
Nutritionist	Х					
Rehab Activities (OT, PT, Speech)	Х					

Additional Unit Information:

Includes 5 bed pediatric sub-unit with limited inpatient volume. Includes observation patients.

Clinical Pharmacist	Х		
Licensed Social Services / Case Management	х		
Spiritual Services	Х		
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

The list of caregivers in these boxes were provided to all hospitals.



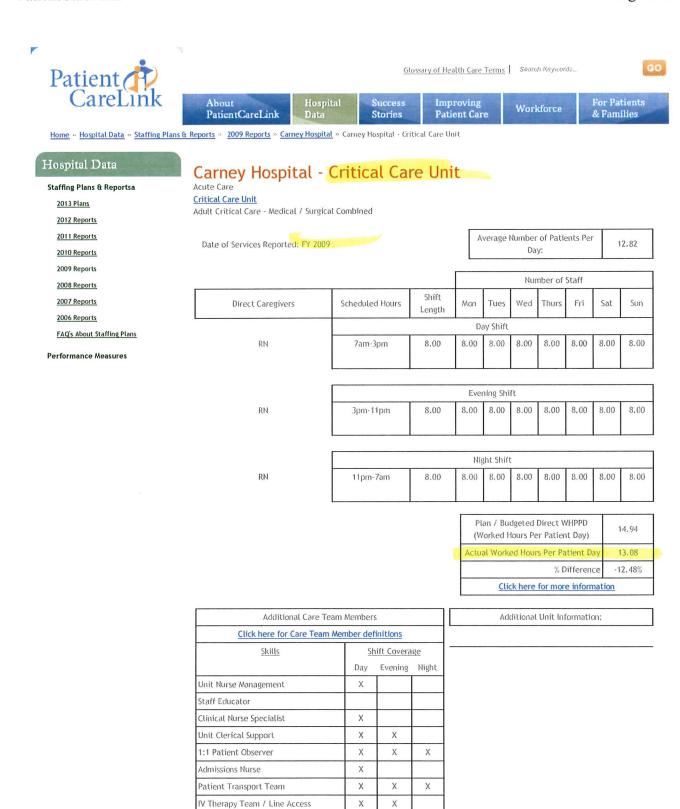


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X

Х

Χ

Χ

χ

Χ

X

X

X

Χ

Monitor Technician

Clinical Pharmacist

Nutritionist

Management

Rapid Response Team

Respiratory Therapy Support

Rehab Activities (OT, PT, Speech)

Licensed Social Services / Case

Spiritual Services	X	-	
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist	Х	Х	
Nursing Student			
Recreation / Milieu Therapist			
Intem / Resident	Х	Х	Х
Other			

The list of caregivers in these boxes were provided to all



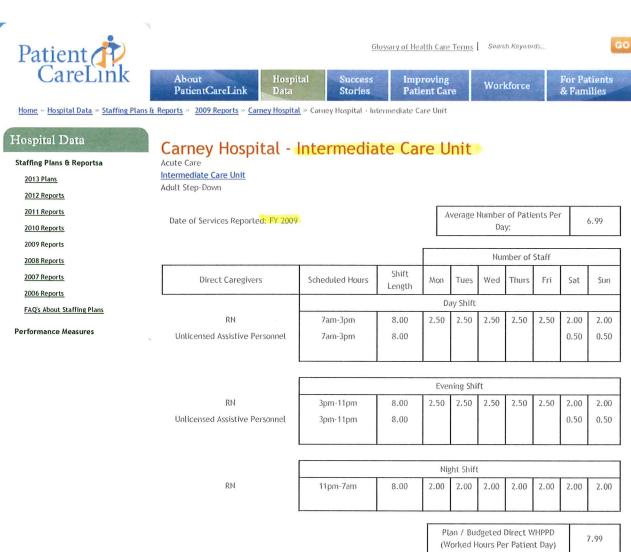


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	(Worked Hours Per Patient Day)	7.99
	Actual Worked Hours Per Patient Day	8.54
	% Difference	6.90%
	Click here for more information	n
Additional Care Team Members	Additional Unit Information:	
k here for Care Team Member definitions	Includes observation patients - length of sta	av of man

Additional Care Team	Member	S		Additional Unit Information:
Click here for Care Team Men	nber det	finitions		Includes observation patients - length of stay of n
<u>Skills</u>	**************************************		ge Night	patients in this units is less than 24 hours. Core staffing required each shift. High patient admit- discharge-transfer ratio.
Unit Nurse Management	Х			district rotto.
Staff Educator	Х			
Clinical Nurse Specialist	Χ			
Unit Clerical Support	Х	Х		
1:1 Patient Observer	X	Х	Х	
Admissions Nurse	Х			
Patient Transport Team	Χ	Х		
IV Therapy Team / Line Access	Х	Х		
Monitor Technician				
Rapid Response Team	Χ	χ	χ	
Respiratory Therapy Support	Х	Χ	Х	
Nutritionist	Х			
Rehab Activities (OT, PT, Speech)	Х			
Clinical Pharmacist	Х			

Licensed Social Services / Case Management	×		
Spiritual Services	Х		
Hospitalist / NP / PA	Х		
Intensivist / Neonatologist	Х	Х	
Nursing Student	Х	Х	
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	X
Other			

The list of caregivers in these boxes were provided to all





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# Carney Hospital - 3 Northeast

3 Northeast

Adult Medical / Surgical Combined

Date of Services Reported: FY 2008

Average Number of Patients Per 25.93 Day:

			Number of Staff						
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
	Day Shift								
RN	7am-3pm	8.00	6.00	6.00	6.00	6.00	6.00	5.00	5.00
Unlicensed Assistive Personnel	7am-3pm	8.00	2.00	2.00	2.00	2.00	2.00	3.00	3.00

	Evening Shift								
RN	3pm-11pm	8.00	6.00	6.00	6.00	6.00	6.00	5.00	5.00
Unlicensed Assistive Personnel	3pm-11pm	8.00	2.00	2.00	2.00	2.00	2.00	3.00	3.00

			Nig	ght Shift	t				
RN	11pm-7am	8.00	4.00	4.00	4,00	4.00	4.00	4.00	4.00
Unlicensed Assistive Personnel	11pm·7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

6.75	Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)
6.78	Actual Worked Hours Per Patient Day
0.37%	% Difference

Additional Care Tear	n Member	S						
Click here for Care Team M	ember de	finitions						
Skills	SI	Shift Coverage						
	Day	Evening	Night					
Unit Nurse Management	Х							
Staff Educator	Х							
Clinical Nurse Specialist								
Unit Clerical Support	Х	Х						
1:1 Patient Observer	Х	Х	Χ					
Admissions Nurse	Х	Χ						
Patient Transport Team	Х	Х	Χ					
IV Therapy Team / Line Access	Х	Χ						
Monitor Technician								
Rapid Response Team	Х	χ	Χ					
Respiratory Therapy Support	Х	Χ	Χ					
Nutritionist	Х							
Rehab Activities (OT, PT, Speech)	Х							
Clinical Pharmacist	χ							

Additional Unit Information:

Licensed Social Services / Case Management	X		
Spiritual Services	Х		
Hospitalist / NP / PA	Х		
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

The list of caregivers in these boxes were provided to all



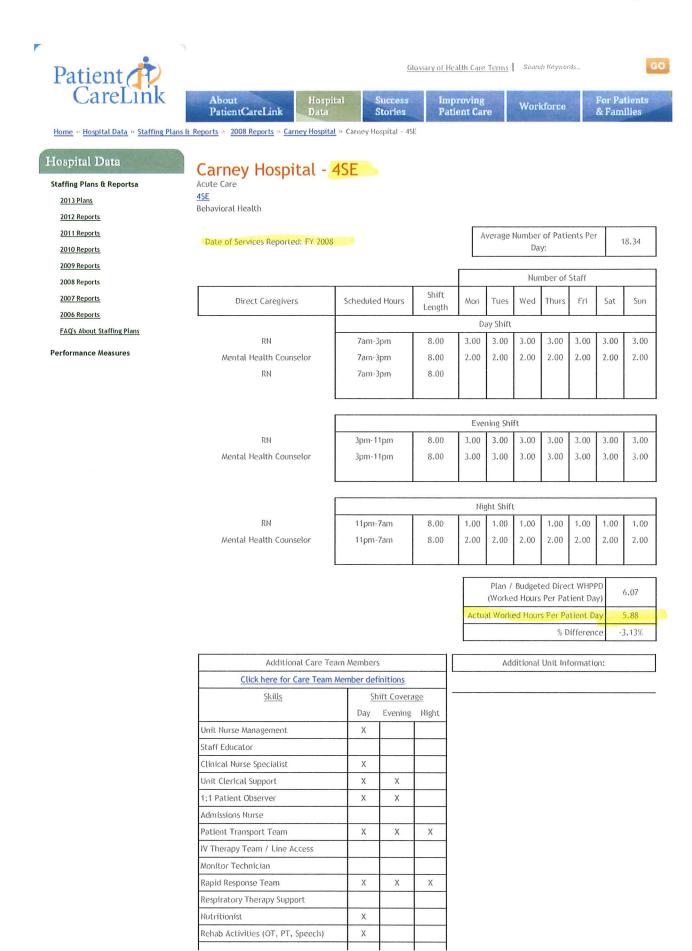


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Clinical Pharmacist	X		
Licensed Social Services / Case Management	х		
Spiritual Services	Х		
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist			
Intern / Resident			
Other			

The list of caregivers in these boxes were provided to all hospitals.

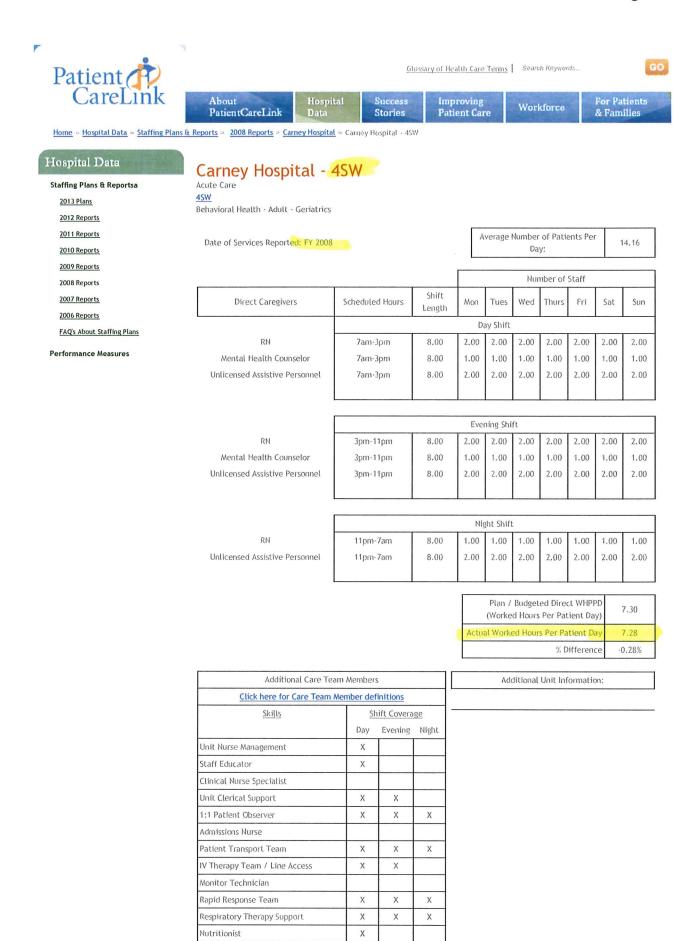




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Rehab Activities (OT, PT, Speech)	X		
Clinical Pharmacist	Х		
Licensed Social Services / Case Management	Х		
Spiritual Services	Х		
Hospitalist / NP / PA	Х		
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist	X		
Intem / Resident			
Other			

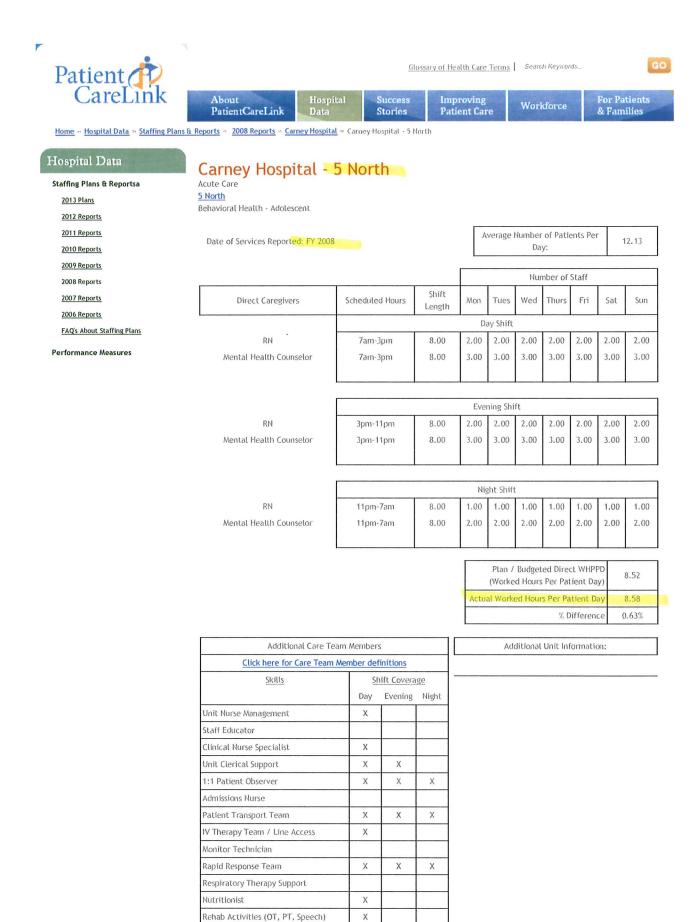
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Clinical Pharmacist

Licensed Social Services / Case Management	Х		
Spiritual Services	Х		
Hospitalist / NP / PA	Х		
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

The list of caregivers in these boxes were provided to all





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# Carney Hospital - 5 South

5 South

Adult & Pediatric Medical / Surgical Combined

Date of Services Reported: FY 2008

Average Number of Patients Per 24.77 Day:

					Nur	mber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			D	ay Shift					
RN	7am-3pm	8.00	5.00	5.00	5.00	5.00	5.00	5.00	5,00
Unlicensed Assistive Personnel	7am-3pm	8.00	3.00	3.00	3.00	3.00	3.00	2.00	2.00

		Evening Shift							
RN	3pm-11pm	8.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Unlicensed Assistive Personnel	3pm-11pm	8.00	3.00	3.00	3.00	3.00	3.00	2.00	2,00

			Níg	ght Shift	t				
RN	11pm-7am	8.00	4.00	4.00	4.00	4.00	4.00	3.00	3.00
Unlicensed Assistive Personnel	11pm-7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Officensed Assistive Personnet	триг/ап	0.00	2.00	2.00	2.00	2.00	2.00	2.1	30

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	6.79
Actual Worked Hours Per Patient Day	7.18
% Difference	5.71%
Click here for more information	on

Additional Care Tea	n Member	5	
Click here for Care Team N	ember de	finitions	
<u>Skills</u>	Shift Coverage		
	Day	Evening	Night
Unit Nurse Management	Х		
Staff Educator	Х		
Clinical Nurse Specialist			
Unit Clerical Support	Х	Х	
1:1 Patient Observer	Х	Х	Х
Admissions Nurse	Х	Х	
Patient Transport Team	Х	Х	Х
IV Therapy Team / Line Access	χ	Х	
Monitor Technician			
Rapid Response Team	Х	Х	Х
Respiratory Therapy Support	Х	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	Х		

Additional Unit Information:

Other Team Members:

SURGICAL PAS

Clinical Pharmacist	X		
Licensed Social Services / Case Management	х		
Spiritual Services	Х		
Hospitalist / NP / PA	Х		
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other	Х		

The list of caregivers in these boxes were provided to all hospitals.

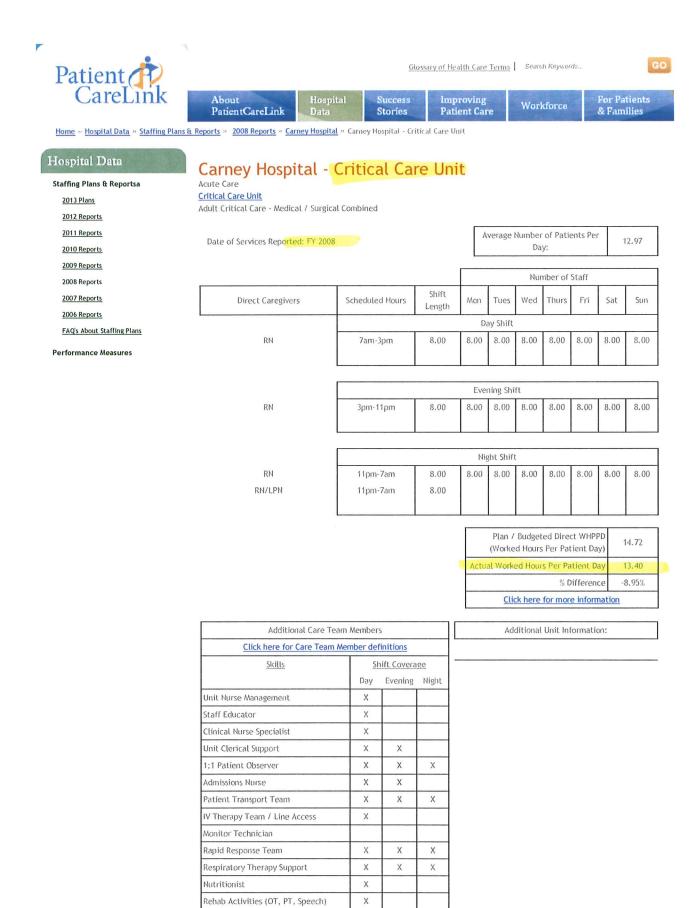




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Clinical Pharmacist

Licensed Social Services / Case Management			
Spiritual Services	Х		
Hospitalist / NP / PA			
Intensivist / Neonatologist	Х		
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

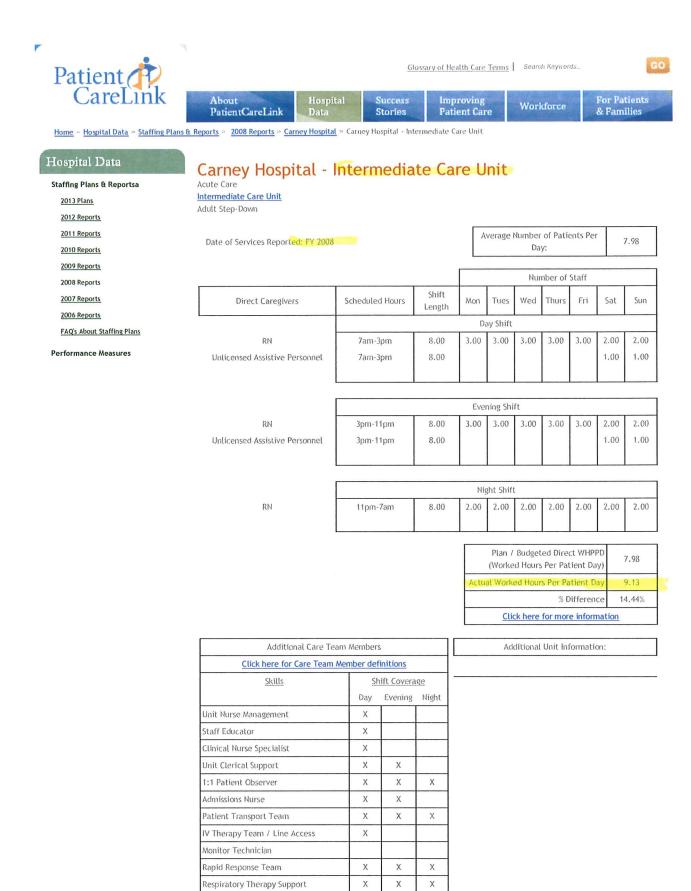
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Χ

Χ

Χ

Nutritionist

Clinical Pharmacist

Rehab Activities (OT, PT, Speech)

Licensed Social Services / Case Management	X		
Spiritual Services	Х		
Hospitalist / NP / PA			
Intensivist / Neonatologist	Х		
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

The list of caregivers in these boxes were provided to all hospitals.





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Acute Care

3 Northeast

Adult Medical / Surgical Combined

Variance Info	
Actual Worked Hours Per Patient Day	6.60
Current Posted Planned Worked Hours Per Patient Day	6.50
Variance	0.1
% Variance from Budget	1,54%
Reason For +/- 5% Variance From Budget	
No explanation required	X
Fluctuating day to day census	
Lower daily census than planned	
Higher daily census than planned	
Higher patient care needs than planned	
Lower patient care needs than planned	
Staff vacancies	
Adjusted for patient care needs	
Minimum fixed staffing requirements	
Care delivery model changes	
Increased 1:1 staffing requirements	
Closure of unit	
Not admitting to beds due to staffing	
Increased census to telemetry patients	
Plan based on high needs in critical care	
Increased staff hours to facilitate admissions and discharges	
Change in patient mix	
Other Reasons for +/- 5% Variance	)
Additional Comments	
Additional Comments	





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Variance Info	
Actual Worked Hours Per Patient Day	5.89
Current Posted Planned Worked Hours Per Patient Day	6.10
Variance	-0.21
% Variance from Budget	-3.44%
Reason For +/- 5% Variance From Budget	
No explanation required	X
Fluctuating day to day census	
Lower daily census than planned	
Higher daily census than planned	
Higher patient care needs than planned	
Lower patient care needs than planned	
Staff vacancies	
Adjusted for patient care needs	
Minimum fixed staffing requirements	
Care delivery model changes	
Increased 1:1 staffing requirements	
Closure of unit	
Not admitting to beds due to staffing	
Increased census to telemetry patients	
Plan based on high needs in critical care	
Increased staff hours to facilitate admissions and discharges	
Change in patient mix	
Other Reasons for +/- 5% Variance	
Additional Comments	



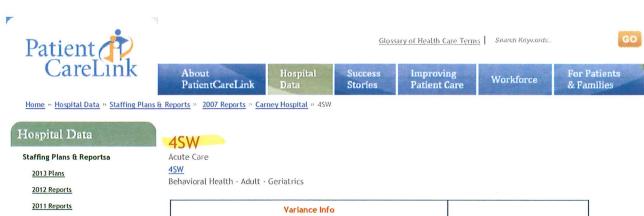


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Variance Info	
Actual Worked Hours Per Patient Day	7.27
Current Posted Planned Worked Hours Per Patient Day	6.91
Variance	0.36
% Variance from Budget	5.21%
Reason For +/- 5% Variance From Budget	
No explanation required	X
Fluctuating day to day census	Х
Lower daily census than planned	
Higher daily census than planned	
Higher patient care needs than planned	
Lower patient care needs than planned	
Staff vacancies	
Adjusted for patient care needs	
Minimum fixed staffing requirements	
Care delivery model changes	
Increased 1:1 staffing requirements	
Closure of unit	
Not admitting to beds due to staffing	
Increased census to telemetry patients	
Plan based on high needs in critical care	
Increased staff hours to facilitate admissions and discharges	
Change in patient mix	
Other Reasons for +/- 5% Varian	ce
Additional Comments	



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9		V		L		

Acute Care

5 North

Behavioral Health - Adolescent

Variance Info	
Actual Worked Hours Per Patient Day	9.33
Current Posted Planned Worked Hours Per Patient Day	8.64
Variance	0.69
% Variance from Budget	7,99%
Reason For +/- 5% Variance From Budget	
No explanation required	
Fluctuating day to day census	Х
Lower daily census than planned	
Higher daily census than planned	
Higher patient care needs than planned	
Lower patient care needs than planned	
Staff vacancies	
Adjusted for patient care needs	
Minimum fixed staffing requirements	X
Care delivery model changes	
Increased 1:1 staffing requirements	
Closure of unit	
Not admitting to beds due to staffing	
Increased census to telemetry patients	
Plan based on high needs in critical care	
Increased staff hours to facilitate admissions and discharges	
Change in patient mix	
Other Reasons for +/- 5% Varia	nce
SEASONAL FLUCTUATIONS IN PATIENTS REFERRED FOR ADMISSION minir	num staffing for the unit at all times
Additional Comments	
Additional Comments	





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## 5 South

Acute Care

5 South

Adult & Pediatric Medical / Surgical Combined

Variance Info	
Actual Worked Hours Per Patient Day	6.71
Current Posted Planned Worked Hours Per Patient Day	6.50
Variance	0.21
% Variance from Budget	3.23%
Reason For +/- 5% Variance From Budget	
No explanation required	X
Fluctuating day to day census	
Lower daily census than planned	
Higher daily census than planned	
Higher patient care needs than planned	
Lower patient care needs than planned	
Staff vacancies	
Adjusted for patient care needs	
Minimum fixed staffing requirements	
Care delivery model changes	
Increased 1:1 staffing requirements	
Closure of unit	
Not admitting to beds due to staffing	
Increased census to telemetry patients	
Plan based on high needs in critical care	
Increased staff hours to facilitate admissions and discharges	
Change in patient mix	
Other Reasons for +/- 5% Variance	9
Additional Comments	





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## Critical Care Unit

Critical Care Unit

Adult Critical Care - Medical / Surgical Combined

Variance Info	
Actual Worked Hours Per Patient Day	12.92
Current Posted Planned Worked Hours Per Patient Day	13.11
Variance	-0.19
% Variance from Budget	-1.45%
Reason For +/- 5% Variance From Budget	
No explanation required	X
Fluctuating day to day census	
Lower daily census than planned	
Higher daily census than planned	
Higher patient care needs than planned	
Lower patient care needs than planned	
Staff vacancies	
Adjusted for patient care needs	
Minimum fixed staffing requirements	
Care delivery model changes	
Increased 1:1 staffing requirements	
Closure of unit	
Not admitting to beds due to staffing	
Increased census to telemetry patients	
Plan based on high needs in critical care	
Increased staff hours to facilitate admissions and discharges	
Change in patient mix	
Other Reasons for +/- 5% Varian	nce
Additional Comments	





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## Intermediate Care Unit

Acute Care

Intermediate Care Unit

Adult Step-Down

Variance Info	
Actual Worked Hours Per Patient Day	7.77
Current Posted Planned Worked Hours Per Patient Day	7.98
Variance	-0.21
% Variance from Budget	-2.63%
Reason For +/- 5% Variance From Budget	
No explanation required	X
Fluctuating day to day census	
Lower daily census than planned	
Higher daily census than planned	
Higher patient care needs than planned	
Lower patient care needs than planned	
Staff vacancies	
Adjusted for patient care needs	
Minimum fixed staffing requirements	
Care delivery model changes	
Increased 1:1 staffing requirements	
Closure of unit	
Not admitting to beds due to staffing	
Increased census to telemetry patients	
Plan based on high needs in critical care	
Increased staff hours to facilitate admissions and discharges	
Change in patient mix	
Other Reasons for +/- 5% Variance	
Additional Comments	





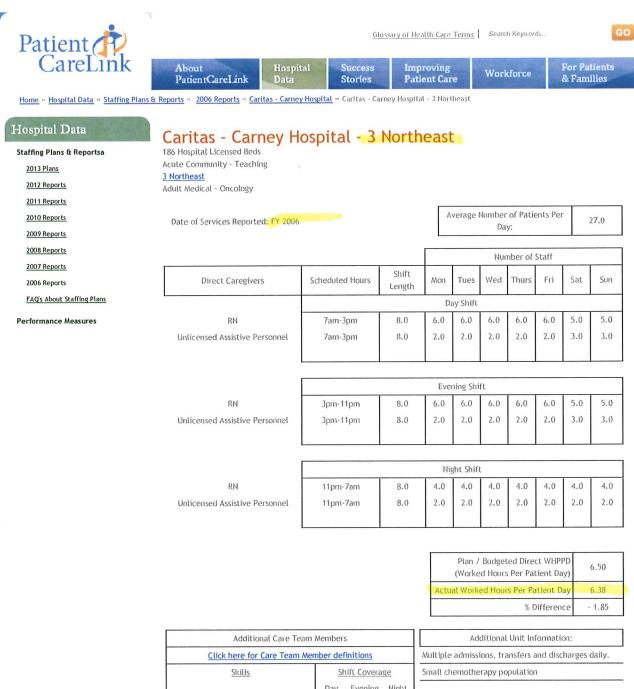
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	9
	5



Additional Care Team Members				Additional Unit Information:		
Click here for Care Team Me	ember de	Multiple admissions, transfers and discharges daily				
Skills	Shift Coverage			Small chemotherapy population		
	Day	Evening	Night.			
Unit Nurse Management	х					
Staff Educator	х			is .		
Clinical Nurse Specialist						
Unit Clerical Support	х	Х				
1:1 Patient Observer	х	Х	X.			
Admissions Nurse	х	х				
Patient Transport Team	х	х	х			
IV Therapy Team / Line Access	х	х				
Monitor Technician						
Rapid Response Team						
Respiratory Therapy Support	х	х	х			
Nutritionist	х					
Rehab Activities (OT, PT, Speech)	х					

Clinical Pharmacist	х		
Licensed Social Services / Case Management	х		
Spiritual Services	х		
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student	х	х	
Recreation / Milieu Therapist			
Intem/Resident	х	х	х

The list of caregivers in these boxes were provided to all hospitals.

Individual hospitals added the types of caregivers shown in these boxes.

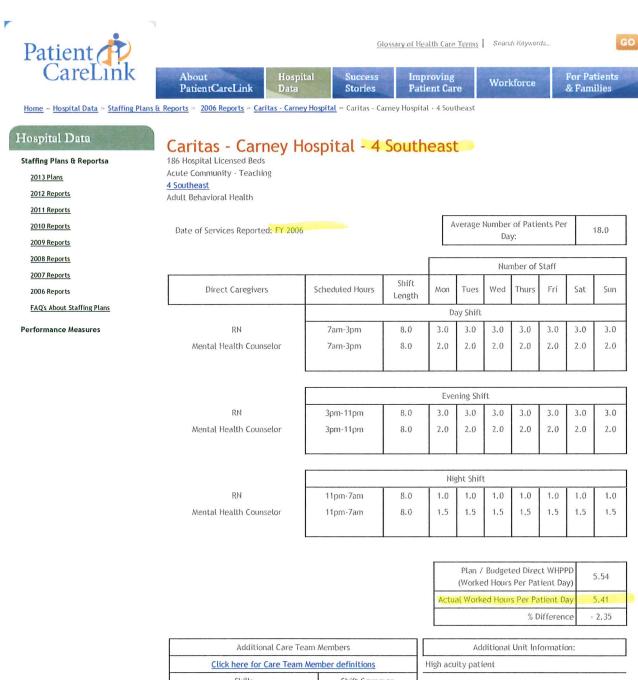




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Additional Care Tear	m Member	S		
Click here for Care Team M	ember de	finitions		
Skills	SI	Shift Coverage		
	Day	Evening	Night	
Unit Nurse Management	х			
Staff Educator	х			
Clinical Nurse Specialist				
Unit Clerical Support	х	х		
1:1 Patient Observer	х	х	х	
Admissions Nurse				
Patient Transport Team	х	Х	×	
IV Therapy Team / Line Access				
Monitor Technician				
Rapid Response Team				
Respiratory Therapy Support	х	х	X	
Nutritionist	х			
Rehab Activities (OT, PT, Speech)	х			

Clinical Pharmacist	х		
Licensed Social Services / Case Management	х		
Spiritual Services	х		
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist			
Intern/Resident			
Security staff	х	х	х
Utilization coordinator	х		

Individual hospitals added the types of caregivers shown in these boxes.

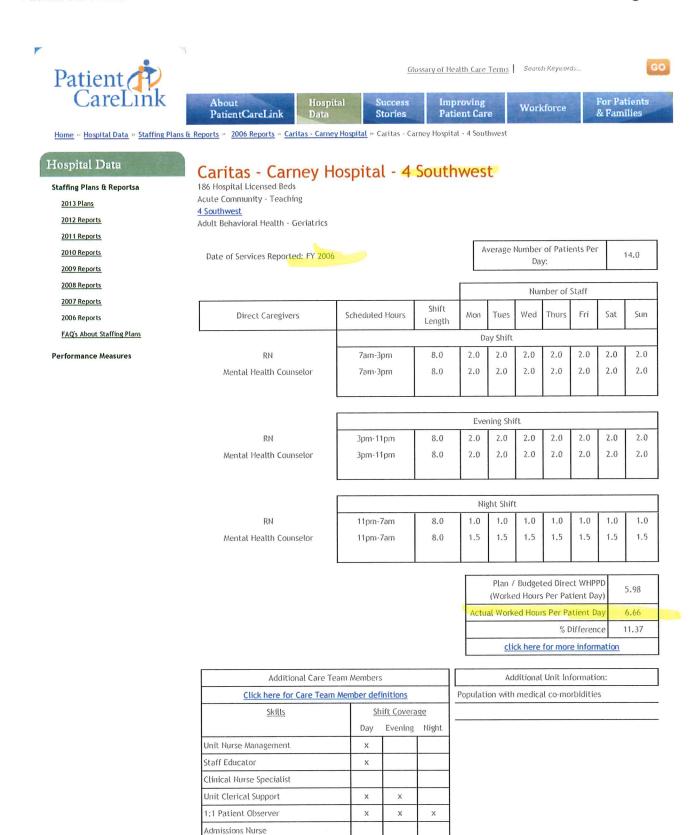




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http://www.patientcarelink.org/staffing/display.cfm?ID=20128&Name=Caritas - Carney H	1/27/2013
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X

X

Х

χ

X

Patient Transport Team

Monitor Technician Rapid Response Team Respiratory Therapy Support

Nutritionist

IV Therapy Team / Line Access

Rehab Activities (OT, PT, Speech)	х		
Clinical Pharmacist	х		
Licensed Social Services / Case Management	х		
Spiritual Services	х		
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student	х	х	
Recreation / Milieu Therapist			
Intern/Resident			
Security	х	х	х
Utilization coordinators	Х		

Individual hospitals added the types of caregivers shown in these boxes.





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## Caritas - Carney Hospital - 5 North

186 Hospital Licensed Beds

Acute Community - Teaching

5 North

Pediatric Behavioral Health - Adolescent

Date of Services Reported; FY 2006

Average Number of Patients Per 12.0 Day:

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			Da	ay Shift					
RN	7am-3pm	8.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Mental Health Counselor	7am-3pm	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
			1						

	Evening Shift						8		
RN	3pm-11pm	8.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Mental Health Counselor	3pm-11pm	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0

			Nig	ht Shift					
RN	11pm-7am	8.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Mental Health Counselor	11pm-7am	8.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0

8.64	Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)
10.06	Actual Worked Hours Per Patient Day
16.44	% Difference

Additional Care T	eam Member	S				
Click here for Care Team	Member de	finitions				
Skills	SI	Shift Coverage				
	Day	Evening	Night			
Unit Nurse Management	х					
Staff Educator	х					
Clinical Nurse Specialist						
Unit Clerical Support	х					
1:1 Patient Observer	х	×				
Admissions Nurse						
Patient Transport Team	х	х	х			
IV Therapy Team / Line Access						
Monitor Technician						
Rapid Response Team						
Respiratory Therapy Support						
Nutritionist	х					

Additional Unit Information: Adolescent population

Rehab Activities (OT, PT, Speech)	×		
Clinical Pharmacist			
Licensed Social Services / Case Management	х		
Spiritual Services	х	Х	
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern/Resident			

Individual hospitals added the types of caregivers shown in these boxes.





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## Caritas - Carney Hospital - 5 South

186 Hospital Licensed Beds

Acute Community - Teaching

5 South

Adult & Pediatrics Med / Surg Combined

Date of Services Reported: FY 2006

Average Number of Patients Per 27.0 Day:

					Number of Staff						
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun		
			D	ay Shift							
RN	7am-3pm	8.0	6.0	6.0	6.0	6.0	6.0	5.0	5.0		
Unlicensed Assistive Personnel	7am-3pm	8.0	2.0	2.0	2.0	2.0	2.0	3.0	3.0		

	Evening Shift								
RN	3pm-11pm	8.0	6.0	6.0	6.0	6.0	6.0	5.0	5.0
Unlicensed Assistive Personnel	3pm-11pm	8.0	2.0	2.0	2.0	2.0	2.0	3.0	3.0

			Niş	ght Shift	t				
RN	11pm-7am	8.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Unlicensed Assistive Personnel	11pm-7am	8.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
	, ipin ram	0.0				-,,,			

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	6.50
Actual Worked Hours Per Patient Day	6.42
% Difference	- 1.23

Additional Care Tea	m Member	S					
Click here for Care Team N	ember de	finitions					
Skills	Skills Shift Coverage						
	Day	Evening	Night				
Unit Nurse Management	х						
Staff Educator	х						
Clinical Nurse Specialist							
Unit Clerical Support	х	х					
1:1 Patient Observer	х	х	×				
Admissions Nurse	х	х					
Patient Transport Team	х	х	х				
IV Therapy Team / Line Access	Х	х					
Monitor Technician							
Rapid Response Team							
Respiratory Therapy Support	х	х	х				
Nutritionist	х						
Rehab Activities (OT, PT, Speech)	х						

Clinical Pharmacist.	х		
Licensed Social Services / Case Management	х		
Spiritual Services	х		
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student	х	х	
Recreation / Milieu Therapist			
Intern/Resident	х	Х	х

Individual hospitals added the types of caregivers shown in these boxes.

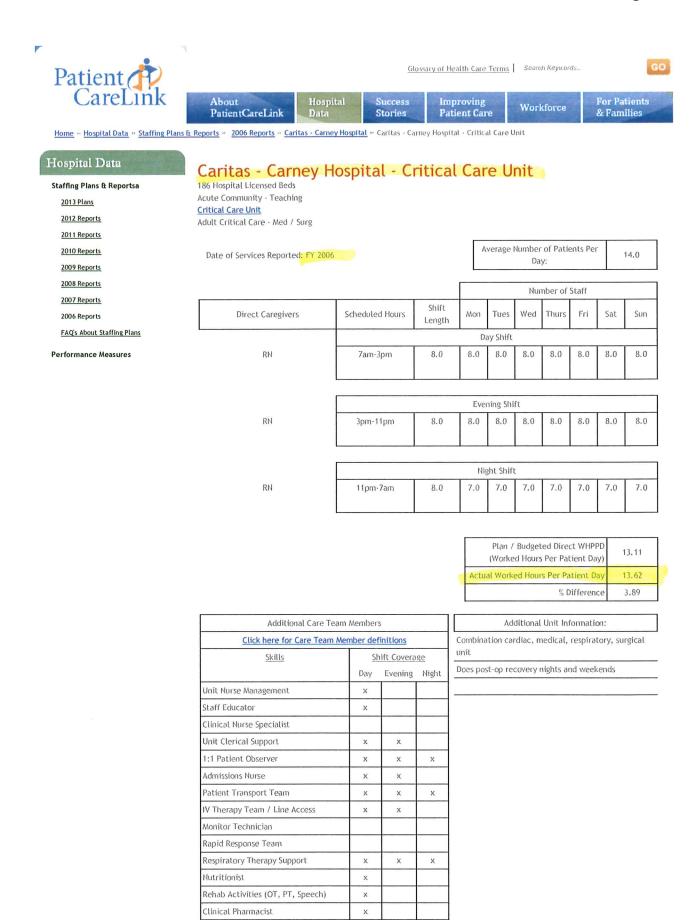




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Licensed Social Services / Case

Management

Spiritual Services	×		
Hospitalist / NP / PA			
Intensivist / Neonatologist	х	х	х
Nursing Student	х		
Recreation / Milieu Therapist			
Intern/Resident	×	х	×

Individual hospitals added the types of caregivers shown in these boxes.

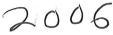




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## Caritas - Carney Hospital - Intermediate Care Unit

186 Hospital Licensed Beds

Acute Community - Teaching Intermediate Care Unit

Adult Medical - Cardiac

Date of Services Reported: FY 2006

Average Number of Patients Per 8.0 Day:

			Number of Staff						
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
	Day Shift								
RN	7am-3pm	8.0	3.0	3.0	3.0	3.0	3.0	2.0	2.0
Unlicensed Assistive Personnel	7am-3pm	8.0						1.0	1.0

	Evening Shift								
RN	3pm-11pm	8.0	3.0	3.0	3.0	3.0	3.0	2.0	2.0
Unlicensed Assistive Personnel	3pm-11pm	8.0						1.0	1.0
								1	

		Night Shift							
RN	11pm-7am	8.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	7.98
Actual Worked Hours Per Patient Day	7.67
% Difference	- 3.88

Additional Care Tea	n Member	'S			
Click here for Care Team N	lember de	finitions			
<u>Skitls</u>	Shift Coverage				
	Day	Evening	Night		
Unit Nurse Management	х				
Staff Educator	х				
Clinical Nurse Specialist					
Unit Clerical Support	Х	х			
1:1 Patient Observer	Х	х	х		
Admissions Nurse	Х	х			
Patient Transport Team	Х	х	х		
IV Therapy Team / Line Access	х	х			
Monitor Technician					
Rapid Response Team					
Respiratory Therapy Support	х	Х	х		
Nutritionist	Х				
Rehab Activities (OT, PT, Speech)	х				
Clinical Pharmacist	×				

Additional Unit Information:				
Multiple admissions, discharges and	d transfers daily.			
Very Short Length of Stay				
Telemetry Unit				

Licensed Social Services / Case Management	×		
Spiritual Services	х		
Hospitalist / NP / PA			
Intensivist / Neonatologist	х	х	
Nursing Student	х		
Recreation / Milieu Therapist			
Intem/Resident	х	х	х

Individual hospitals added the types of caregivers shown in these boxes.





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